

Good Energies Chair for  
Management of Renewable Energies



University of St.Gallen

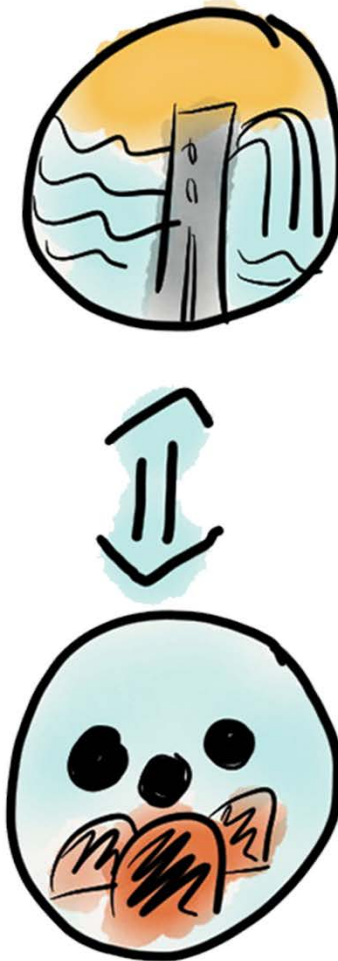
# Is there a Case for Community-Based Participation in Swiss Hydropower Projects?

September 4th 2017

IAEE European Conference: Session 1C

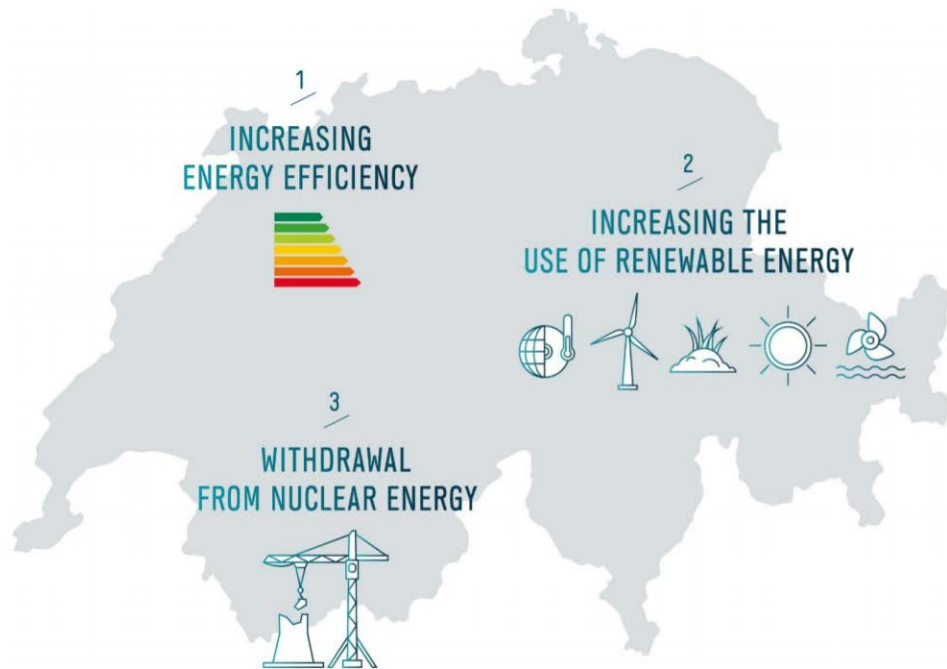
Pascal Vuichard

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# Research Context

## Adoption of Energy Strategy 2050



## Key Features of the ES2050

- Increased Funding for Feed-in-Tariff
  - But: Limited until 2022
  - But: No more feed-in-tariff for small hydro (less than 1 MW)
- Renewable Energy as a National Interest
- Simpler and shorter approval procedures for RE-projects
- Projected increase in production from hydropower

# Research Question

## Research Question

Can Community-Hydro be a concept to support the increase in hydropower production within the context of the Energy Strategy 2050?



# Agenda

Community-Hydro –  
a Visualization



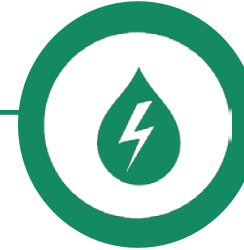
Status Quo of  
Community Based  
Participation in  
Switzerland



Methodology



Aspects of Community-  
Hydro in Switzerland

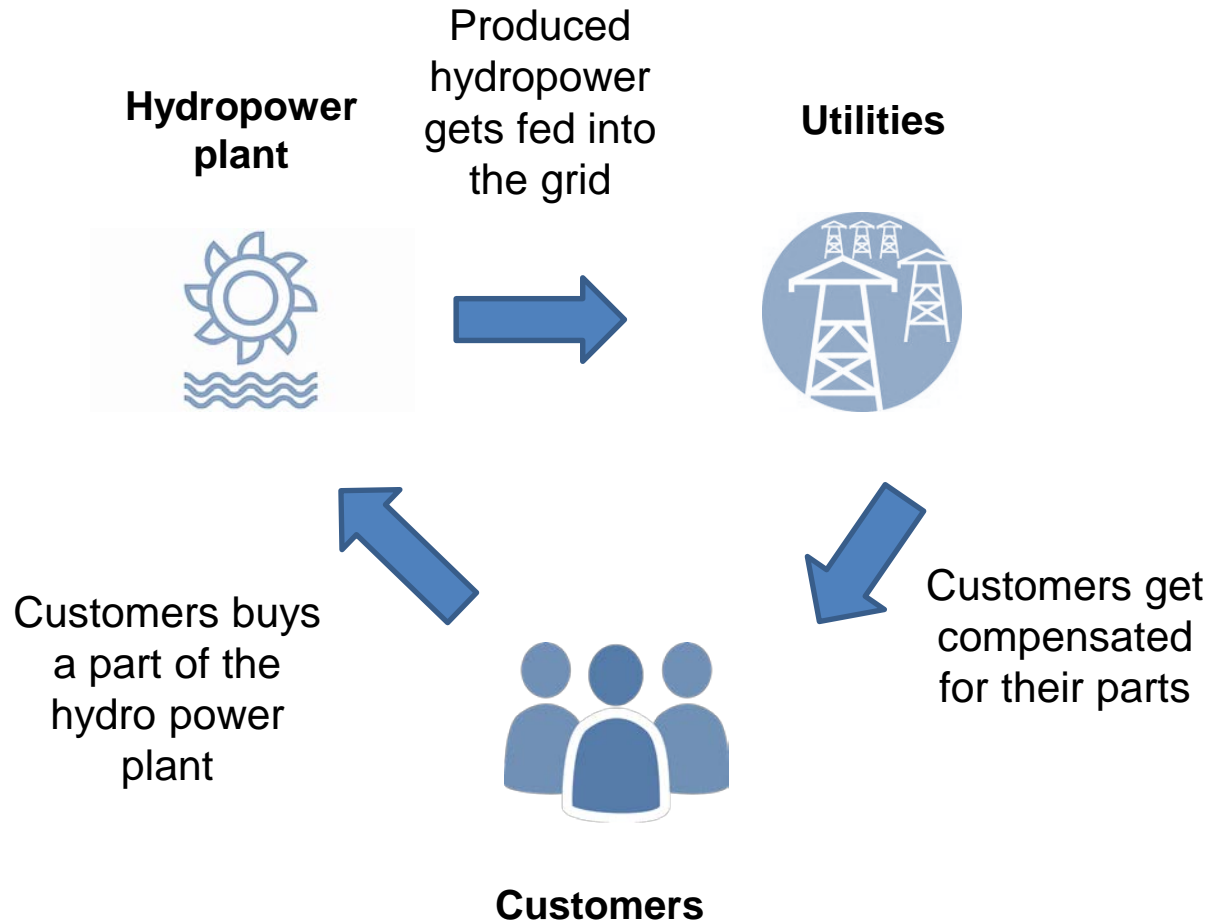


Outlook and  
Conclusions

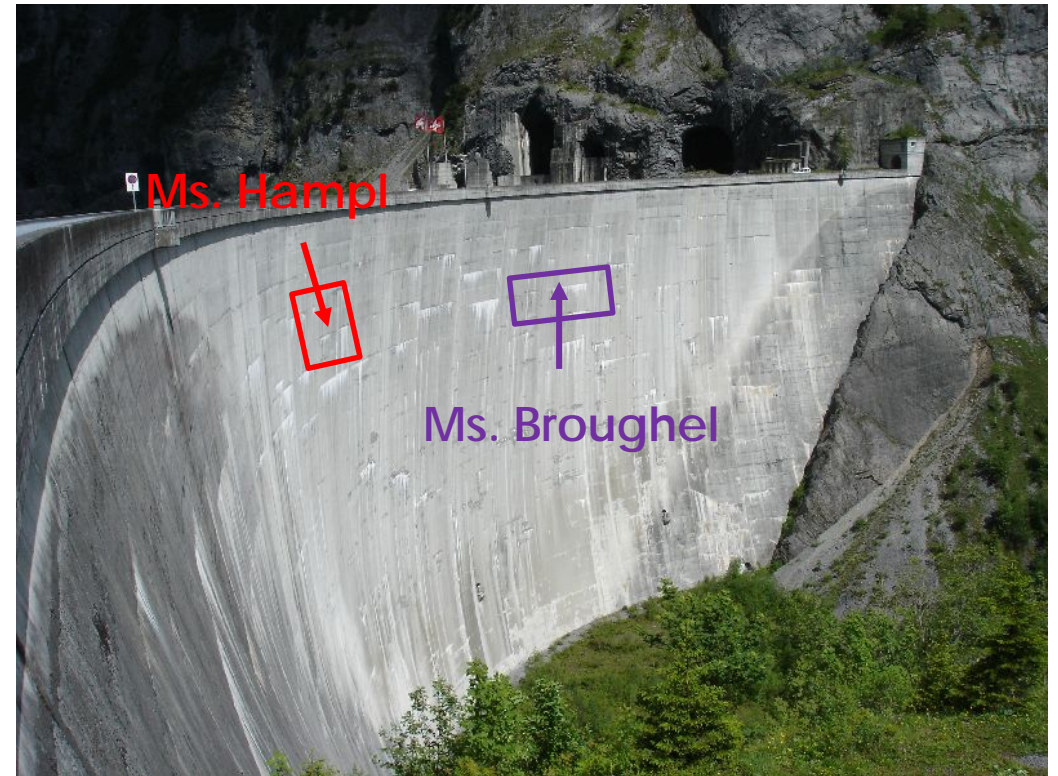


# Community-Hydro in Switzerland

## Process

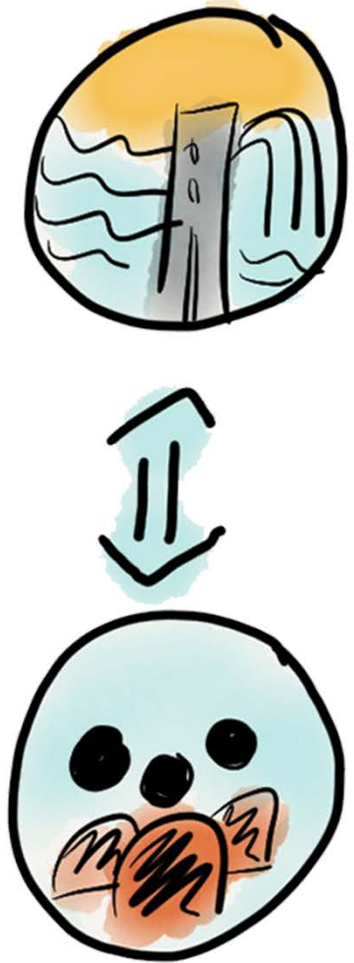


## Visualization





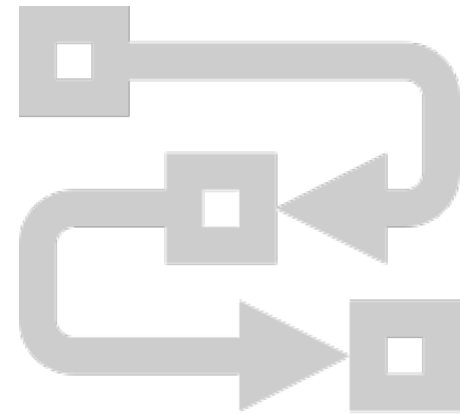
# Methodology



# Methodological Approach

## Methodology

- Document Analysis
- Review of Studies on Future Potential of Swiss Hydropower
- Focus Group with Swiss Hydropower Practitioners
- Expert Interviews with BFE
- Comparison with Product Development Process for Swiss Community Solar Offering





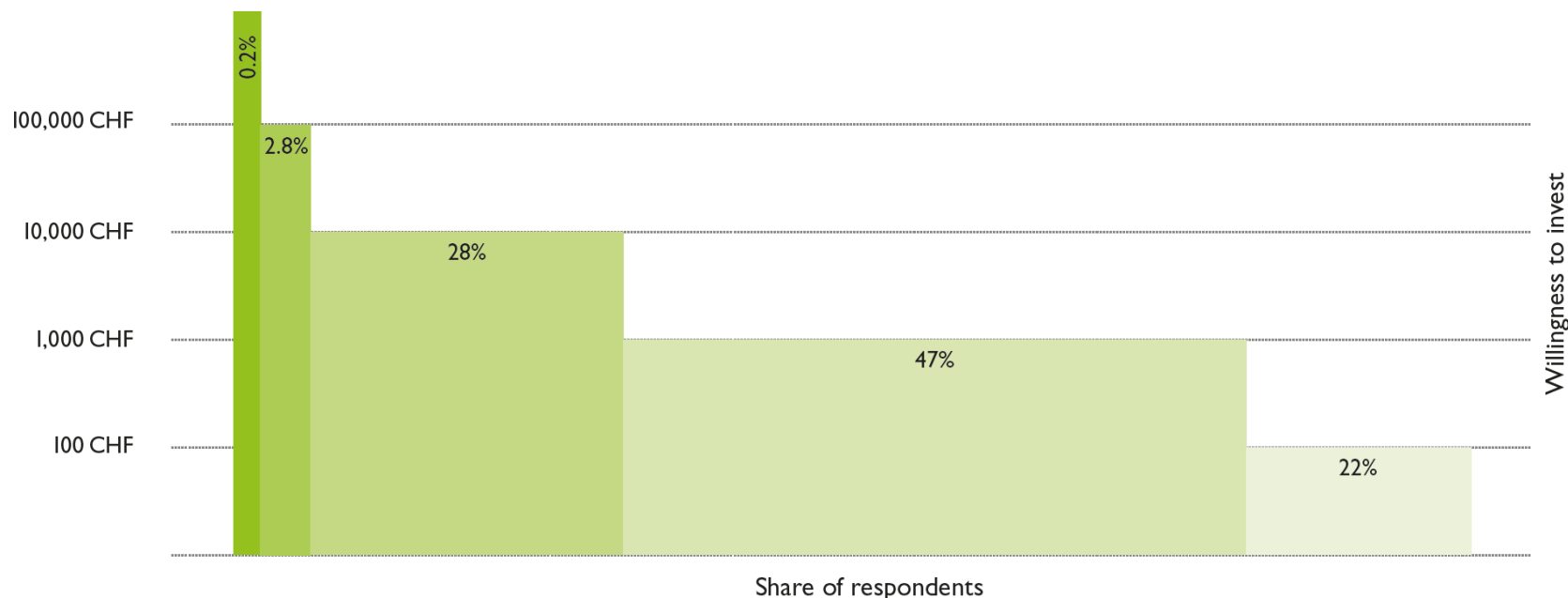
# Status Quo of Community Based Participation





# Status Quo Swiss Community Based Participation

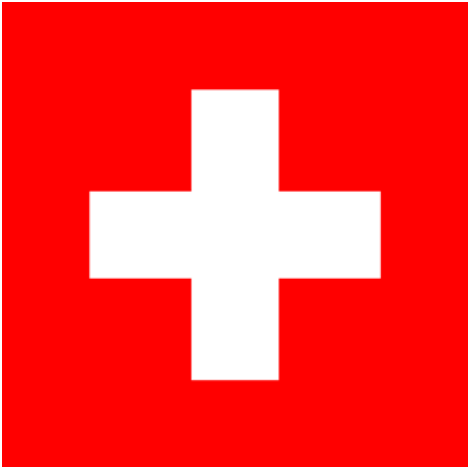
“How much money can you imagine investing in a community energy project” (N=646)



## Swiss Community Finance

- 61% of surveyed Swiss retail investors are interested in community finance
- Of those, 69% can imagine investing up to 1'000 CHF, another 28 % between 1'000 and 10'000 CHF

# Status Quo Swiss Community Based Participation



Status Quo Switzerland

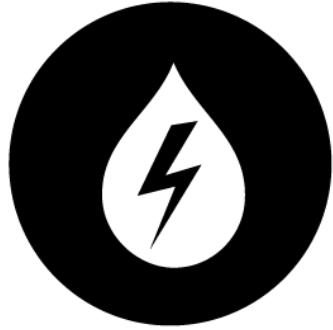


Community Solar

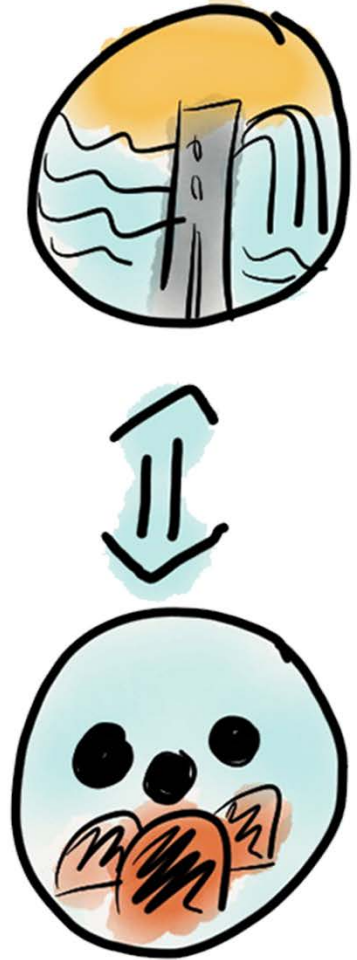


Community Wind

Source: Picture: Dufourstrasse 40a, St. Gallen (google maps), Wind Park Saint-Brais JU



# Aspects of Community- Hydro in Switzerland



# Potential Actors and Benefits

## Potential Actors

### Large Utilities

- No (few) end customers
- Large conglomerates
- Typically owner of large hydro power

### Small and Medium Utilities

- Strong local position
- Owner of small hydro (historical reasons)
- End customers

### Cooperatives

- Strong local focus
- Challenge: Acquiring hydro power plants
- Partnership with utility needed

## Potential Benefits

### Customers

- Every customer can take part
- Pullout is possible at any time
- Low financial barriers
- Taking part in the Energy Transition

### Actors

- Increased customer satisfaction
- Increased customer retention
- Creation of jobs
- Addressing a new customer segment
- Image of a local company
- Contributing to the implementation of the Energy Strategy 2050

# Potential Investment Objects

## Large Hydropower (>10 MW)

### Ownership Structure

- Mostly large Swiss Utilities
- Partner-Plant-Structure
- Conglomerate of state-owned / semi-state-owned utilities
- Option to buy first by partners
- Interested in keeping complexity as low as possible

### Project Structure

- Large project sizes
- Many stakeholders involved
- Very long planning phases

## Small Hydropower (<10 MW)

### Ownership Structure

- Owned by small and medium sized utilities
- Strong connection to the local population – contact to end customers
- Mostly owned directly by utility – not many different stakeholders
- Large number of power plants

### Project Structure

- Community Finance friendly project sizes
- Planning phases shorter – national interest

# What does that mean for Community-Hydro in Switzerland?



## Focus on Small Hydropower

- Using the potential of the existing small hydro power plants
- Restoration of old hydropower plants – in harmony with nature and adhering to ecological standards
- Producing hydropower where it is used – decentral and close to the people

## Project Size

- Small hydro with community-friendly project size
- Duration for projects should be reduced given the ES2050



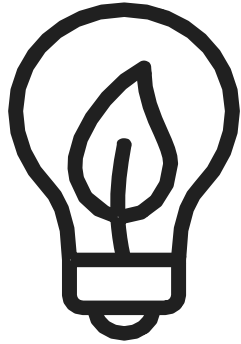
## Local Utilities

- Local utilities with end customers compared to large utilities (energy producer)
- Direct contact with customers
- Local utilities often times own small hydropower plants
- Need for increased production in hydropower sector obvious

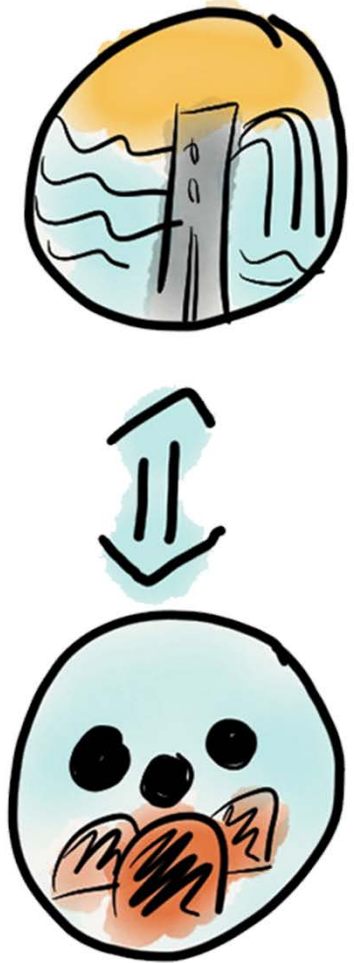
## Tangibility

- Small hydro a lot more visible
- Local attachment to small hydro
- Number of projects available





# Outlook on further Research



# Outlook on Further Research

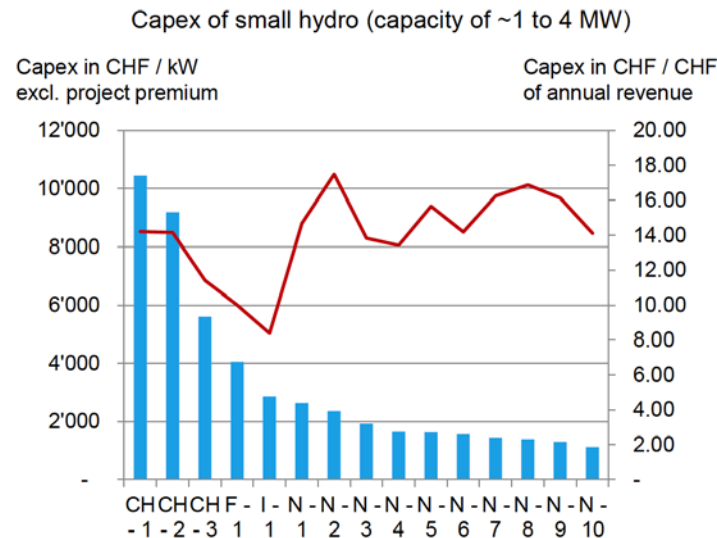
## Role of New Regulation

- Further reducing policy hurdles – Designing other policy instruments in a community-friendly way
- For example: reduced grid costs for community projects



## Improving Profitability

- Reducing Gold-plating in construction in order to address high capex
- Especially given the exclusion of small hydro from the feed-in-tariff system

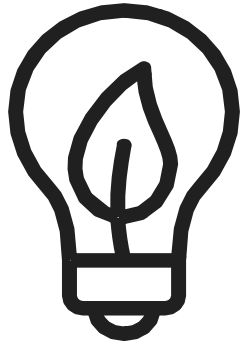


## Community Storage + Solar

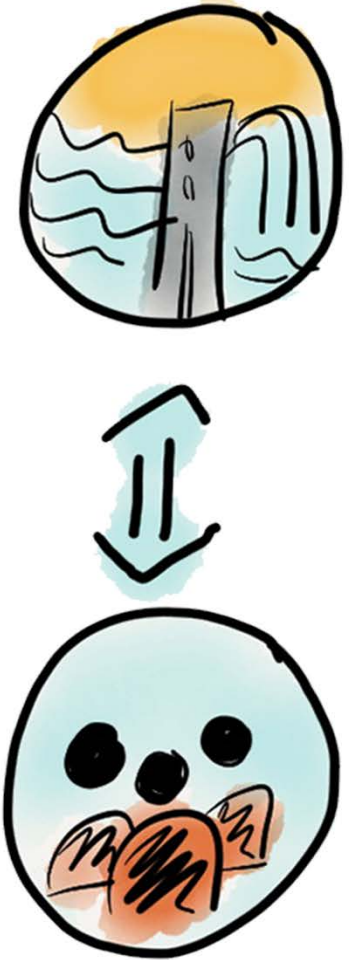
- Combining Community Solar with Community Storage
- Acquiring your personal storage capacity







# Conclusions



# Can Community-Hydro be a concept to support the increase in hydropower production within the context of the Energy Strategy 2050?

## Hypothesis: Yes, BUT

### Potential Actor

- Small and Medium Utility
- Strong contact to end customers
- Interest in customer retention and satisfaction

### Potential Object

- Small hydropower plant
- High visibility and tangibility
- Producing hydropower where it is used
- Large number of projects

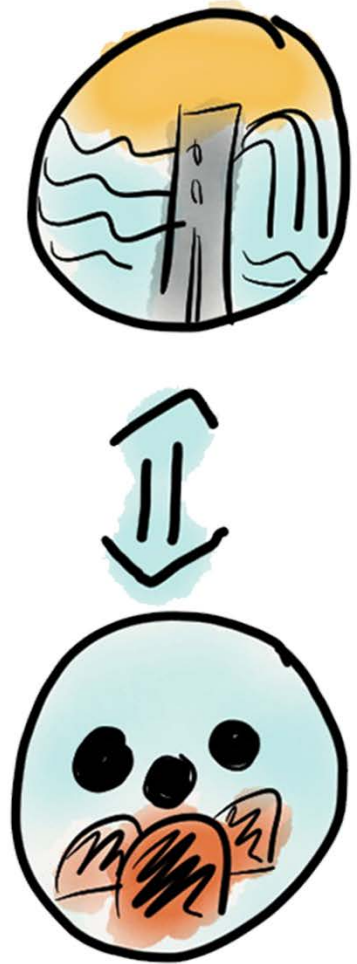
### Potential Customer

- Low financial barriers
- Locally attached
- Pullout option at any time
- Being part of the Energy Transition

### Challenges

- Profitability of small hydro
- Consequences of regulation changes due to ES2050

**Thank you very much  
for your attention!**



# Sources

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